

SECOND BUDGET WORKSHOP

**JULY 2, 2025** 

## 2025-2026 BUDGET PROCESS SIGNIFICANT CALENDAR DATES

- ✓ MAY 23 to MAY 27, 2025 Individual Commission Briefings
- ✓ **JUNE 1, 2025** Property Appraiser sends estimated property values
- ✓ **JUNE 11, 2025** 1<sup>st</sup> Budget Workshop with City Commission (Capital)
- ✓ **JULY 1, 2025** Budget Estimate submitted to City Commission
- ✓ **JULY 1, 2025** Property Appraiser certifies preliminary taxable values
- ✓ **JULY 2, 2025** 2<sup>nd</sup> Budget Workshop Presentation of Budget Estimate
- JULY 1 to AUGUST 15, 2025 State revenue estimates available online
- AUGUST 4, 2025 Certify tax rate to the Property Appraiser
- **SEPTEMBER 10, 2025** 1st Budget Hearing
- SEPTEMBER 25, 2025 2nd Budget Hearing



## 2025-2026

### **BUDGET ESTIMATE SUMMARY**

Operating Revenues		\$ 281,324,409
Transfers From Reserves (Planned Use)		
General Capital Improvement Fund	\$8,622,336	
General Fund	10,000,000	
General Fund – Art In Public Places	237,369	
CG Capital Impact Fee Fund	870,737	
General Fund - Building Reserve	3,587,872	
General Fund - Fire Inspection Reserve	65,646	
Roadway Improvement Fund	90,942	
Parking Fund	3,382,128	
Sanitary Sewer Fund	4,369,792	
Neighborhood Renaissance Program Fund	807	 31,227,629
Total Revenues		\$ 312,552,038
<u>Expenditures</u>		
Operating	245,575,188	
Capital	52,029,593	
Debt Service	10,582,190	\$ 308,186,971
Transfers to Reserves		
General Fund - City Clerk's Special Revenue	1,698	
General Fund - Fire Inspection Reserve	163,369	
Parking Fund – Reserve for Capital Debt	4,200,000	 4,365,067
Total Expenditures	_	\$ 312,552,038



## OPERATING REVENUES INCREASES / (DECREASES)

	FY 2025	FY 2026		FY 2025	<b>Adjusted</b>	%
REVENUE INCREASES	Amended Budget	<b>Budget Estimate</b>	Difference	One-Time	Increases	Change
Property Tax	129,944,446	136,954,195	7,009,749		7,009,749	5.39%
Franchise Fees	8,811,043	10,546,452	1,735,409		1,735,409	19.70%
Utility Service Taxes	12,825,000	13,025,000	200,000		200,000	1.56%
Business Tax Receipts	3,859,125	4,056,000	196,875		196,875	5.10%
Permit Fees (Restricted)	13,259,500	15,219,800	1,960,300	17,500	1,977,800	14.94%
Public Safety Fees	4,060,000	4,850,000	790,000		790,000	19.46%
Refuse Collection Fees	5,970,016	6,580,470	610,454		610,454	10.23%
Sanitary Sewer Fees (Restricted)	12,804,651	14,101,044	1,296,393		1,296,393	10.12%
Stormwater Utility Fee	8,290,000	10,020,479	1,730,479		1,730,479	20.87%
Youth Center	2,353,000	2,920,000	567,000		567,000	24.10%
Tennis	983,750	1,081,750	98,000		98,000	9.96%
Swimming	1,147,000	1,357,000	210,000		210,000	18.31%
Automobile Parking Fees	18,823,957	19,080,592	256,635		256,635	1.36%
Rentals & Concessions	6,838,655	7,137,320	298,665	21,225	319,890	4.69%
Other Revenue Increases	5,940,868	6,446,479	505,611		505,611	8.51%
<b>Total Revenue Increases</b>	\$ 235,911,011	\$ 253,376,581	\$ 17,465,570	\$ 38,725	\$ 17,504,295	7.42%
REVENUE DECREASES						
Local Option Gas Tax	1,205,000	1,125,848	(79,152)		\$ (79,152)	(6.57%)
Intergovernmental Revenues - Grants	3,503,498	1,941,000	(1,562,498)	3,443,498	1,881,000	3135.00%
Intergovernmental Revenues - State Taxes	7,547,000	7,582,000	35,000		35,000	0.46%
General Government Fees	3,545,500	3,239,307	(306,193)		(306,193)	(8.64%)
Investment Earning	8,330,280	7,507,456	(822,824)		(822,824)	(9.88%)
All Other Revenue Decreases	5,088,112	4,997,217	(90,895)	282,722	191,827	3.99%
Total Revenue Decreases	29,219,390	26,392,828	(2,826,562)	3,726,220	899,658	3.53%
Net Change/Total Revenues	\$ 265,130,401	\$ 279,769,409	\$ 14,639,008	\$ 3,764,945	\$ 18,403,953	7.04%

## **EXPENDITURE (OPERATING) CHANGES INCREASE / (DECREASE)**

								Adjusted	
		FY 2025		FY 2026		FY	2025 One-	Increases /	%
Personnel Services	An	nended Budget	Βu	dget Estimate	Difference	Ti	me Items	(Decrease)	Change
Salaries	\$	92,892,887	\$	101,660,498	\$ 8,767,611			\$ 8,767,611	9.4%
Overtime		3,931,971		4,227,333	295,362			295,362	7.5%
Retirement		31,785,024		34,219,984	2,434,960			2,434,960	7.7%
FICA		6,057,760		6,659,133	601,373			601,373	9.9%
Workers Comp		2,000,257		2,000,000	(257)			(257)	0.0%
Health & OPEB		13,229,347		15,561,102	2,331,755			2,331,755	17.6%
Preservation of Benefits Plan		65,500		65,500	-			-	0.0%
Compensated Absences		2,528,333		2,778,333	250,000			250,000	9.9%
Other Benefits		181,769		206,187	 24,418			24,418	13.4%
Total Personnel Services	\$	152,672,848	\$	167,378,070	\$ 14,705,222	\$	-	\$ 14,705,222	9.6%
Other Than Personnel Services									
Professional Services	\$	29,613,207	\$	32,674,887	\$ 3,061,680	\$	891,880	\$ 3,953,560	13.77%
Repairs, Maint., Utilities & Misc. Services		31,116,558		31,594,518	477,960		443,368	921,328	3.00%
Parts, Supplies & IT Maint. Subscriptions		13,748,537		13,494,643	(253,894)		404,394	150,500	1.13%
Equipment Additions & Replacements		2,654,439		1,118,224	(1,536,215)		434,070	(1,102,145)	(49.64%)
Debt & Contgencies		3,067,578		2,277,689	(789,889)			(789,889)	(25.75%)
Grants		2,321,899		693,976	(1,627,923)		923,972	(703,951)	(50.36%)
Intra/Inter Dept'l Allocations		(7,986,757)		(8,577,481)	(590,724)			(590,724)	7.40%
Fleet Equip Replacement & Additions		3,982,908		4,920,662	937,754			937,754	23.54%
Total Other than Personnel Services		78,518,369		78,197,118	(321,251)		3,097,684	2,776,433	3.68%
Total Operating Expenditures		231,191,217		245,575,188	 14,383,971		3,097,684	17,481,655	7.66%

## PERSONNEL/BENEFITS ANALYSIS

			Total	% of Total
	<b>Total Salaries</b>	<b>Total Benefits</b>	Salaries & Benefits	<b>Expenses</b>
City Commission	\$333,572	\$317,655	\$651,227	79.64%
City Attorney	1,055,078	451,941	1,507,019	53.71%
City Clerk	1,367,426	562,543	1,929,969	79.85%
City Manager	2,270,167	885,875	3,156,042	81.38%
Human Resources & Risk Mgmt.	1,609,951	884,082	2,494,033	79.72%
Development Services	8,482,498	4,318,144	12,800,642	66.27%
Historic Resources & Cultural Arts	667,310	365,837	1,033,147	46.64%
Public Works	17,420,364	10,328,548	27,748,912	57.86%
Finance	3,727,599	1,815,436	5,543,035	91.89%
Innovation & Technology	2,761,607	1,374,867	4,136,474	35.34%
Police	33,271,636	20,772,517	54,044,153	85.86%
Fire	20,730,257	12,377,410	33,107,667	87.31%
Community Recreation	7,220,054	2,343,892	9,563,946	50.44%
Economic Development	532,774	273,104	805,878	37.83%
Parking	2,812,538	1,574,555	4,387,093	30.25%
Total Personnel/Benefits	\$104,262,831	\$58,646,406	\$162,909,237	63.19%



#### POSITIONS ADDED TO THE BUDGET

(7 Full-Time, 3 Part-Time)

#### **CITY MANAGER**

#### **COMMUNICATIONS**

P/T VIDEOGRAPHER (1)

#### INFORMATION TECHNOLOGY

ERP ANALYST (1)
APPLICATION MANAGER (1)

#### **FINANCE**

#### MANAGEMENT, BUDGET, AND COMPLIANCE

GRANTS & INTERNAL AUDIT COORDINATOR (1)
(Converted from 1 P/T Grants & Internal Audit Coordinator)

#### **PROCUREMENT**

CONTRACT SPECIALIST (1)
(Converted from 2 P/T Contract Specialist)

#### **PUBLIC WORKS**

#### **GREENSPACE MANAGEMENT**

ADMINSTRATIVE ASSISTANT (1) (converted from 2 P/T positions)

#### **CENTRAL ADMINISTRATION**

P/T REPAIR WORKER (1)

#### **SIGN SHOP**

P/T MAINTENANCE WORKER (1)

#### **PLANNING & ZONING**

**ZONING** 

**ZONING REVIEWER (1)** 

#### **FIRE**

**COMMUNITY RISK DIVISION (funded from restricted permit fees)** 

ASSISTANT FIRE CHIEF (1)



## FULL-TIME EMPLOYEE CLASSIFICATION TEN-YEAR COMPARISON

FISCAL		POLICE	FIRE-	<b>GENERAL</b>	
<b>YEAR</b>		<b>OFFICERS</b>	<b>FIGHTERS</b>	<b>EMPLOYEES</b>	<b>TOTAL</b>
2017		192	139	500	831
2018		192	139	506	837
2019		192	139	509	840
2020		193	139	514	846
2021		193	139	514	846
2022		193	140	522	855
2023		199	145	536	880
2024		204	150	548	902
2025		209	155	584	948
2026	*	209	155	591	955



<sup>\*</sup> Proposed

	FY26 NEW
PROJECT BY CATEGORY	FUNDING
Capital Equipment	
IT Data Systems Equipment Matrix	\$ 2,788,626
Public Art Restoration Matrix	54,170
Emergency Generator Matix	240,000
Total Capital Equipment	3,082,796
acility Repairs/Improvements	
Roof Replacements Matrix - Citywide	710,638
HVAC Replacements Matrix - Citywide	591,669
Elevator Repair/Replacement Matrix	193,720
Waterproofing of Historic Facilities Matrix	105,000
ADA Remediation at City Facilities	200,000
Citywide Facilities Impact Glass Installation	482,750
Public Works Facility Improvements	515,000
PW Maintenance Facility Warehouse 1 Improvements	220,000
Total Facility Projects	3,018,777
Historic Facility Repairs/Restorations	
Entrances & Fountains Matrix	162,199
City Hall Complex Impr. Including 427 Biltmore Way	6,500,000
Venetian Facility Improvements	1,490,932
Coral Gables Museum Repairs	200,000
Total Historic Facility Projects	8,353,131
Motor Pool Equipment Replacements/Additions *	
Motor Vehicle Replacements/Additions Matrix	4,075,662
Total Motor Pool Projects	4,075,662



PROJECT BY CATEGORY	FY26 NEW FUNDING
Parking Repairs/Improvements	
Upgrades/Improvements To City Garages	1,160,000
Upgrades/Improvements To City Parking Lots	887,128
Installation of Multi-Space Pay Stations	250,000
Closed Circuit Television Security System	420,000
Miracle Mile/Giralda Streetscape Paver Maintenance Pgrm.	250,000
Total Parking Projects	2,967,128
Parks & Recreation Repairs/Improvements	
Purchase of Land	440,540
Phillips Park Renovation and Enhancement	200,000
Ponce Circle Park Art in Public Places Acquisition	100,000
Hammocks Oaks Park	149,000
William and Leona Cooper and Nellie B. Moore Park Enhancements	966,279
Citywide Pickleball Court Installation Plan	1,300,000
North Entrance Park Development	107,500
Parks & Recreation Major Repairs	775,000
Coral Gables Country Club Improvements	851,451
Granada Golf Course Improvements	749,580
Youth Center Improvements	225,000
Salvadore Park Improvements	130,000
Blue Road Open Space Improvements	279,158
Total Parks & Recreation Projects	6,273,508



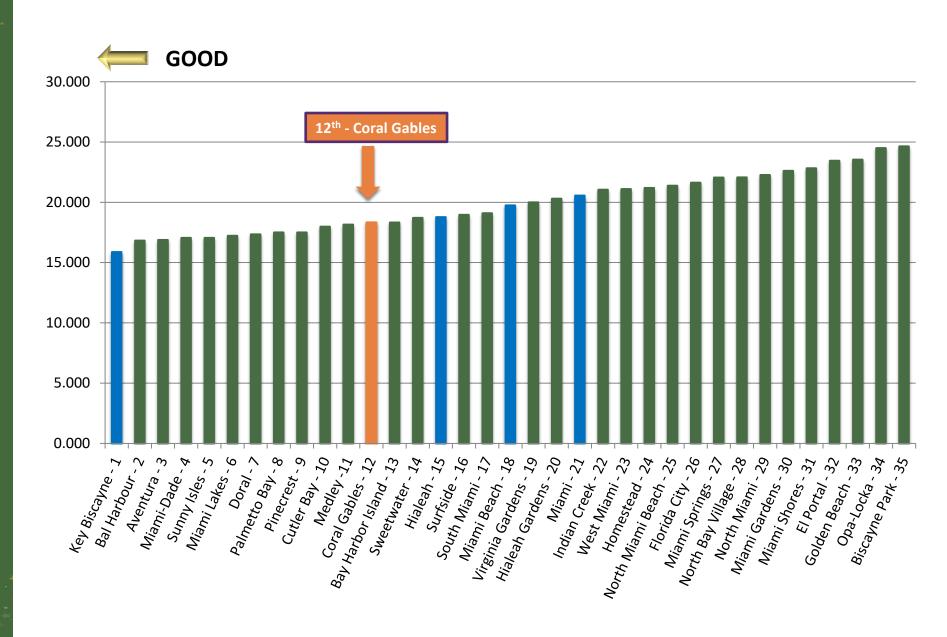
	FY26 NEW
PROJECT BY CATEGORY	FUNDING
Public Safety Improvements	
LPR/Speed Trailers	100,000
Radio System Replacement Matrix	799,629
Police Rifle Replacement Program	13,668
Police Body Worn Cameras	743,289
Police Station Gym Equipment Replacement Program	12,303
Closed Circuit Television Security System	250,000
Fire Equipment Replacement Program	808,044
Fire Stations Gym Equipment Replacement Program	16,000
Fire Station 3 Telecom Tower Reinforcement & Enhancement	700,000
Park AED/Camera Surveillance Installation	500,000
Total Public Safety Projects	3,942,933
Transportation & Right of Way Improvements	
Coral Way at Columbus Blvd Improvements	250,000
Installation of Bike Infrastructure	250,000
Citywide Alleyway Paving Improvements	200,000
ADA Improvement in the Central Business District - Appropriation/Grant (vetoed)	310,000
New Sidewalk Installation	750,000
Granada Pedestrian Infrastructure Improvements	250,000
Sidewalk Repair/Replacement Program	2,000,000
Sidewalk Extension/Crosswalk Installation	250,000
Citywide Street Resurfacing Program	500,000
Citywide Traffic Calming Program - Includes \$375K Appropriation/Grant (vetoed)	875,000



	FY26 NEW
PROJECT BY CATEGORY	FUNDING
Fransportation & Right of Way Improvements (Cont'd)	
Bridge Repairs & Improvements	325,000
Biltmore Way Streetscape Improvements	1,030,000
De Soto Fountain Traffic Circle	350,000
Ponce De Leon Boulevard Streetscape Impr Phase III	300,000
Ponce De Leon Improvements (SW 8th Street to Flagler St)	225,000
Ponce De Leon Park Improvements	42,000
Citywide Landscaping & Irrigation Improvements	1,190,000
Cocoplum Street Lighting	270,000
Total Transportation & Roadway Projects	9,367,000
tility Repairs/Improvements	
Sanitary Sewer Infrastructure Matrix	1,459,320
Force Main Replacement Program	5,200,000
Coral Gables Granada Basin Sanitary Sewer Inflow and Infiltration Rehabilitation	500,000
Citywide Inflow & Infiltration Abatement	500,000
Pump Station Replacement Matrix	200,000
Sanitary Sewer Electronic Atlas Update & Model Calibration	50,000
Sewer Pipe Cameras	10,000
Stormwater System Improvement Program	1,600,000
Golden Gate Drainage Improvements	400,000
Cross-Connection Removal	100,000
Sea Level Rise Mitigation Program	<u>5,005,000</u>
Total Utility Repair/Improvement Projects	15,024,320
Total Projects	\$ 56,105,255



## RANKING OF MIAMI-DADE/MUNICIPALITY 2024 TAX YEAR MILLAGE RATES COMPARED TO CORAL GABLES 2025 TAX YEAR PROPOSED MILLAGE RATE



## OF A HOMESTEADED PROPERTY

CITY

	<b>Coral Gables</b>	Miami	Miami Beach	Hialeah	Key Biscayne
Millage Rate	5.559	7.39	6.1481	6.3018	2.9794
Estimated City Portion of Property Tax	\$5,502	\$7,315	\$6,086	\$6,238	\$2,949
Difference from Coral Gables	-	\$1,812	\$583	\$735	(\$2,553)

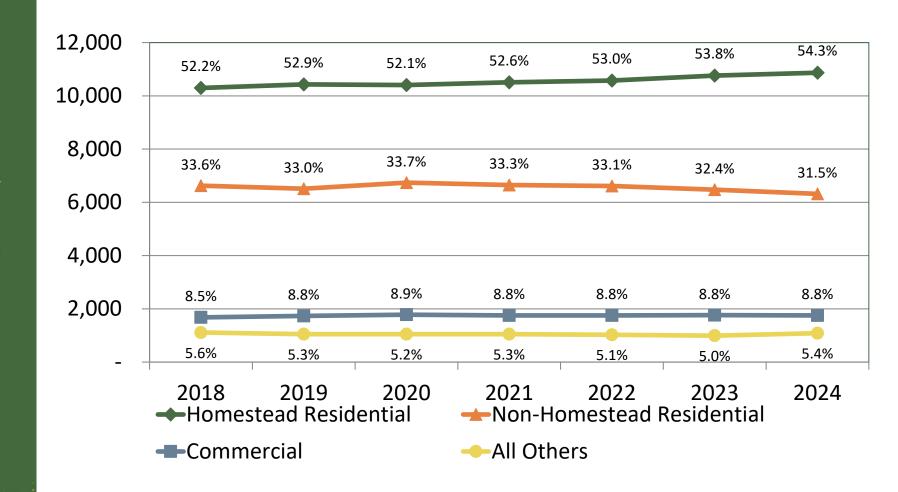
Comparison of Full-Service Cities in Miami-Dade County based on proposed millage rates and the 2024 average homesteaded value of \$989,825.

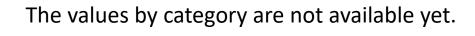
Full-Service Cities include those with Fire and Police services.



### **CORAL GABLES PROPERTIES BY TYPE**

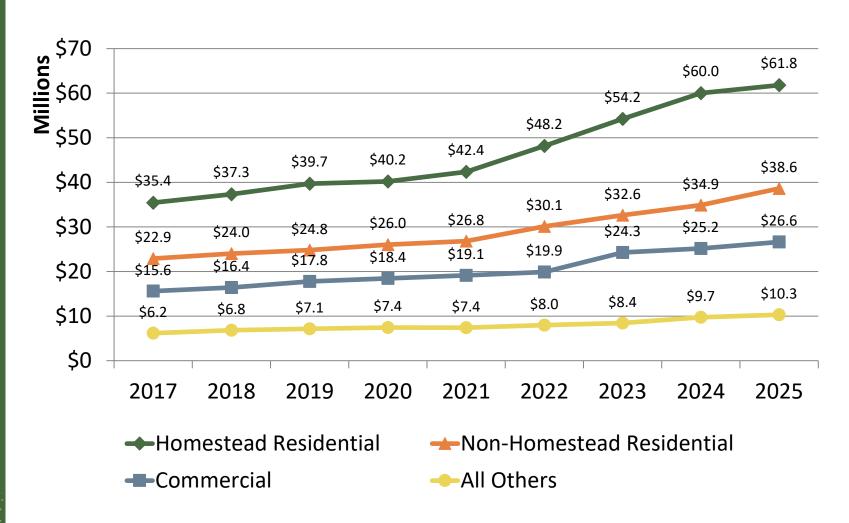
(PROPERTY COUNT 20,026)

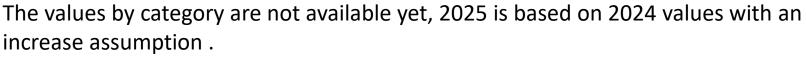






## OF A HOMESTEADED PROPERTY

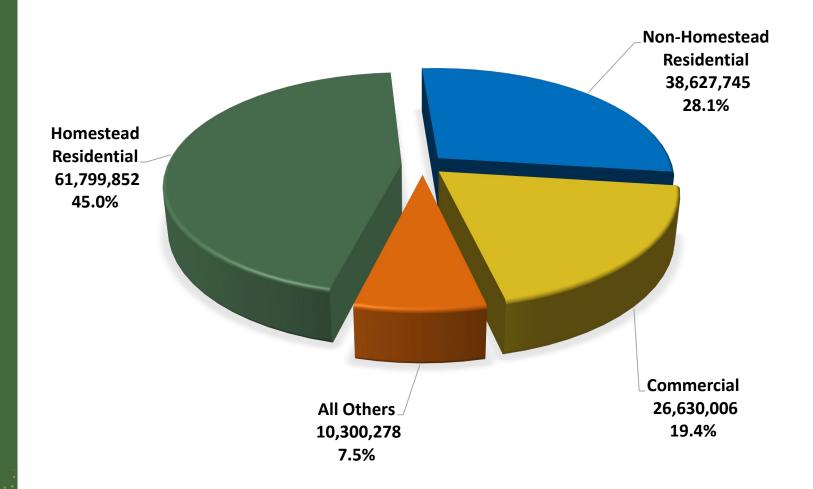






### PROPERTY TAX REVENUE BY PROPERTY TYPE

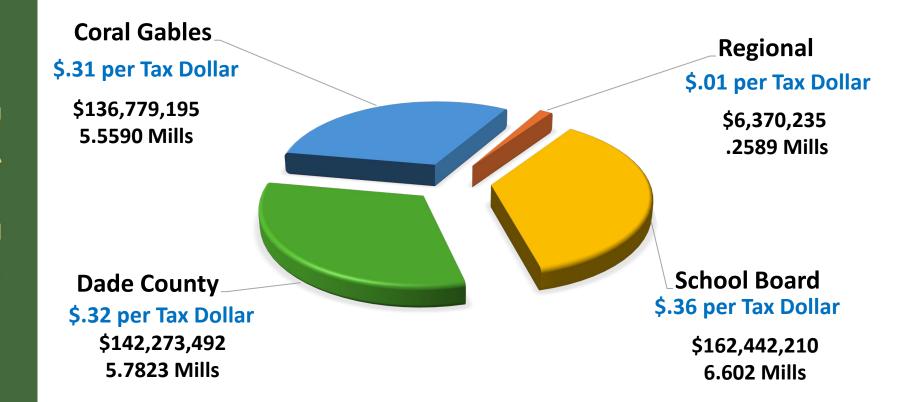
(July 1, 2025, FY26 ESTIMATE OF \$137.36M)





The values by category are not available yet, 2025 is based on 2024 values with an increase assumption .

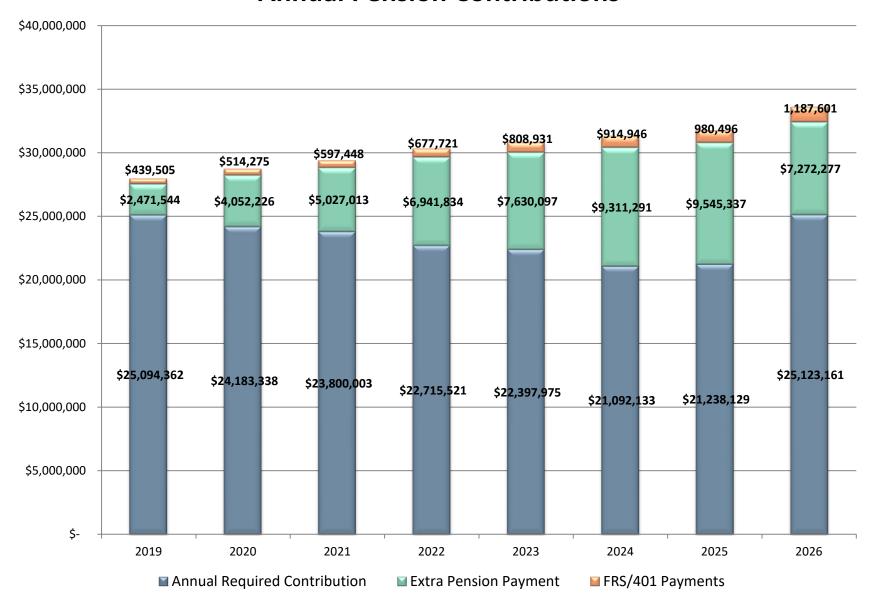
# AD VALOREM PROPERTY TAX DISTRIBUTION PER TAX DOLLAR

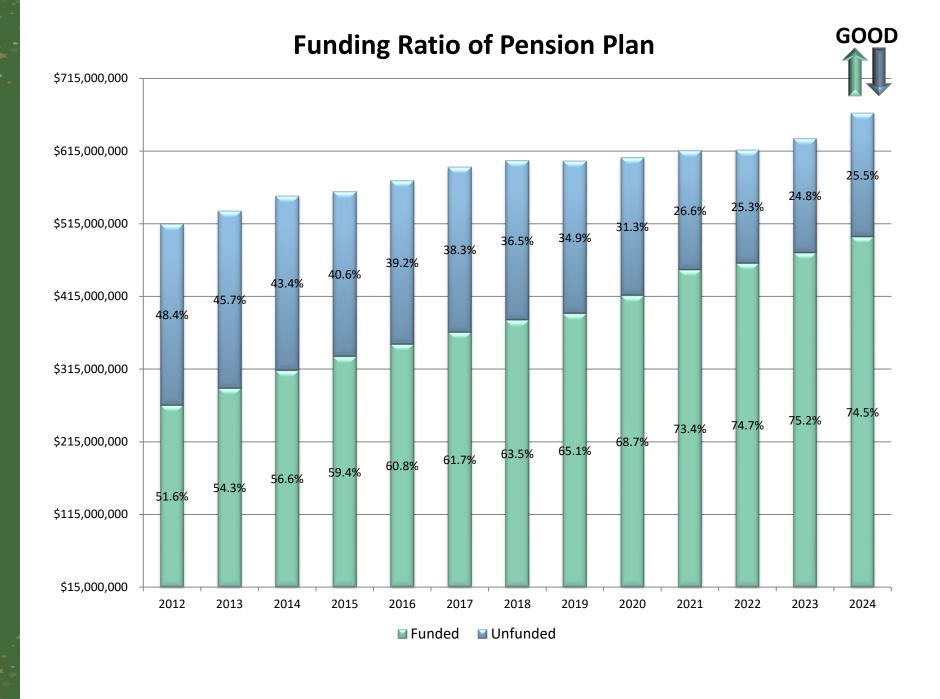




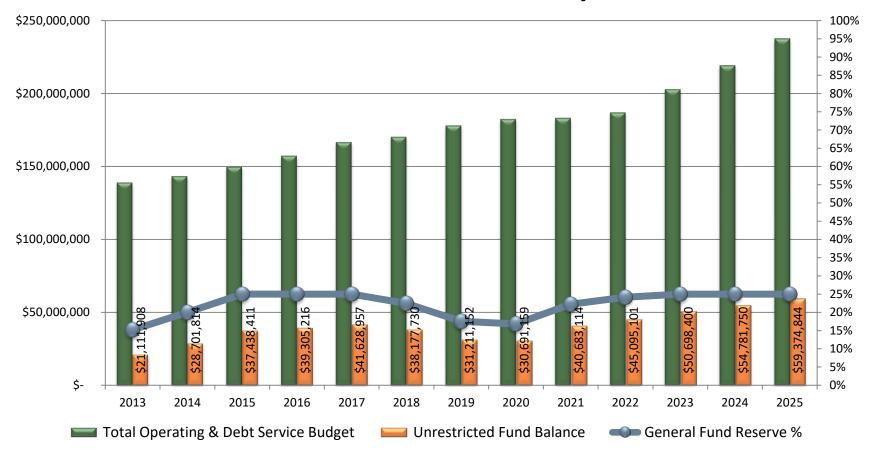
Property Tax Based on Estimated Taxable Values on June 1, 2025, of \$25.9M at 95% collection. Millage rates for the County, School Board and Regional are 2024 Adopted Rates.

### **Annual Pension Contributions**





### **General Fund Reserve Analysis**



The City's reserve policy calculates reserve requirements at 25% of the total operating budget, not just 25% of the General Fund. However, the 25% reserve is held in General Fund dollars, freeing up other fund balances for investment in capital infrastructure.

### **PENSION LIABILITY**

- Unfunded Actuarial Accrued Liability (UAAL) as of 10/1/2024 is \$169,839,044.
- Actuarial Funded Ratio as of 10/1/2024 is 74.5%.
- Market Value Funded Ratio as of 10/1/2024 is 77.2%.
- Required City Contribution for FY 2026 (payable on October 1, 2025) is \$25,123,161.
- Increase in required contribution of \$3.885M due primarily to:
  - \$1.876M due to 4% Retiree COLA
  - \$640K due to increase in normal costs
  - \$830K due to expiration of 1/1/96 actuarial base
  - Other increases/decreases were offset with the resulting effect of the FY25 extra payment
- FY 2025 extra payment: \$9,545,337
- FY 2026 extra payment: \$7,669,770 reduced by cost of retiree COLA

# PENSION LIABILITY AMORTIZATION SCHEDULE COMPARISON NO EXTRA PAYMENT VS WITH EXTRA PAYMENT

No extra payments

Amortization Schedule
(Reflecting Phase-in of Market Value (G)/L's
<b>But No Extra City Payments Towards UAAL)</b>

But No Extra City Payments Towards UAAL)					
Year	Expected UAAL				
2024	\$ 169,839,044				
2025	159,880,846				
2026	159,709,229				
2027	135,494,285				
2028	114,675,435				
2029	103,844,746				
2030	92,255,910				
2031	79,855,854				
2032	66,587,794				
2033	57,974,989				
2034	49,931,246				
2035	41,556,563				
2036	34,602,509				
2037	27,497,957				
2038	17,770,057				
2039	9,793,781				
2040	8,653,853				
2041	6,590,283				
2042	3,224,291				
2043	607,875				
2044	•				

## With current extra payments – after retiree COLA

Amortization Schedule
(Reflecting Phase-in of Market Value (G)/L's,
AND Extra City Payments Towards UAAL)

Year	Expected UAAL
2024	\$ 169,839,044
2025	153,666,615
2026	148,193,512
2027	119,165,732
2028	91,663,773
2029	72,503,978
2030	51,813,353
2031	29,486,217
2032	5,409,625
2033	

Note: This amortization schedule assumes a total City contribution of \$31,168,259 in October 2025, increasing 1.25% per year until UAAL is paid off.

# PENSION LIABILITY AMORTIZATION SCHEDULE WITH NO REDUCTION TO EXTRA PAYMENT FOR 2025 (FY 2026)

Extra contribution maintained at same level (fully fund cost of COLA increase each year)

#### Amortization Schedule

(Reflecting Phase-in of Market Value (G)/L's, AND Extra City Payments Towards UAAL)

Year	Expected UAAL
2024	\$ 169,839,044
2025	150,216,192
2026	140,836,758
2027	107,583,394
2028	75,513,677
2029	51,419,419
2030	25,401,370
2031	-

Note: This amortization schedule assumes a total City contribution of \$34,787,815 in October 2025, increasing 1.25% per year until UAAL is paid off.



### A WORLD CLASS CITY WITH A HOMETOWN FEEL

